



Earnings briefing materials for 1Q of the fiscal year ending December 2025

May 12, 2025



Earth Corporation

Executive Summary

25.1Q Results

Sales : 44.78 B Yen (vs. forecast : -0.2% -60 M yen)
Operating Income : 6.26 B yen (vs. forecast : +22.9% +1.16 B yen)

- Sales :
 - Domestic Insecticides & Repellents : Shipments are progressing smoothly, and the effects of the price revision implemented in 2025 will be closely monitored.
 - Domestic Homecare products : Shipments of bath salts are strong, and the effects of initiatives implemented last year are becoming apparent in oral hygiene products.
 - Overseas : There are variations by region, but overall performance is in line with plans. No impact from U.S. tariffs at this time.
 - General Environment & Sanitation : Steady growth in contract numbers leading to favorable performance
- Gross profit : Gross profit margin improved due to changes in sales composition, such as a shift to high-priced products.
- Expenses : Increased profit due to lower-than-budgeted expenses; will continue to monitor expenses in 2Q and beyond.

Exchange rate situation

The yen has been weakening against the planned rate.

- BAHT, VND, MYR, and PHP are about 5% weaker than planned.
- This will affect figures converted to yen.

Exchange rate	24.1Q Results	25.1Q Forecast	25.1Q Results	YoY	VS Forecast
CNY	20.83	21.00	20.59	1.2%↗	2.0%↗
BAHT	4.16	4.20	4.40	5.8%↘	4.8%↘
VND	0.00610	0.00556	0.00586	3.9%↗	5.4%↘
MYR	32.03	32.07	33.81	5.6%↘	5.4%↘
PHP	2.71	2.48	2.63	3.0%↗	6.0%↘
USD	151.41	153.00	149.52	1.2%↗	2.3%↗

* Depreciation of the yen ↘ , Appreciation of the yen ↗



Earth Corporation

Financial Result Highlights of 1Q FY 12/2025

Financial Result Highlights

- YoY increase in sales & profits.
- Compared to the plan, sales varied by category, but overall were in line expectations. Operating income exceeded the plan for the 1Q due to an improvement in the cost of sales ratio and lower-than-planned SG&A expenses.

(Unit: 0.1 B JPY)

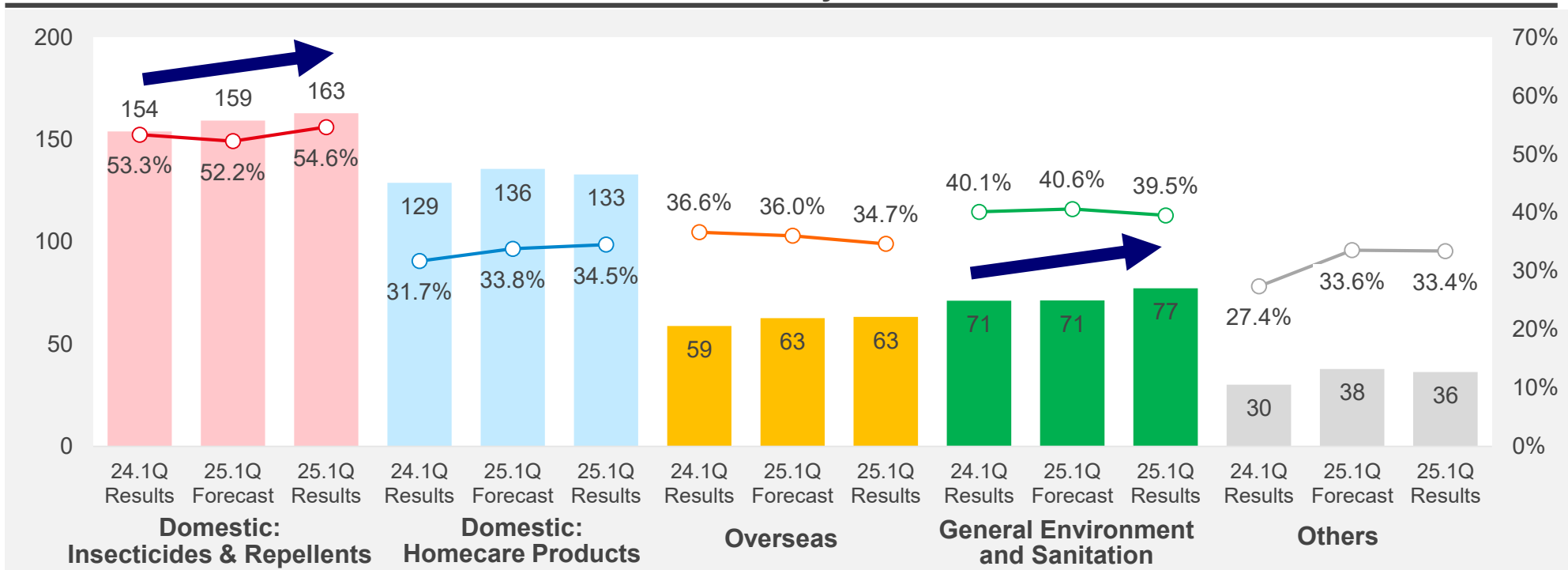
	24.1Q Results		25.1Q Forecast		25.1Q Results		Comparison			
	Amount	% Sales	Amount	% Sales	Amount	% Sales	YoY	YoY(%)	vs. Forecast	vs. Forecast(%)
Sales	420.4	100.0%	448.5	100.0%	447.8	100.0%	27.3	106.5%	- 0.6	99.8%
COGS	238.5	56.7%	253.0	56.4%	249.5	55.7%	10.9	104.6%	- 3.4	98.6%
Gross Profit	181.9	43.3%	195.5	43.6%	198.2	44.3%	16.3	109.0%	2.7	101.4%
SG&A	132.1	31.4%	144.5	32.2%	135.5	30.3%	3.4	102.6%	- 8.9	93.8%
Operating Income	49.7	11.8%	51.0	11.4%	62.6	14.0%	12.9	125.9%	11.6	122.9%
Ordinary Income	51.4	12.2%	54.2	12.1%	61.5	13.8%	10.1	119.6%	7.3	113.6%
Net Income attributable to owners of parent	35.3	8.4%	39.0	8.7%	46.7	10.4%	11.4	132.5%	7.7	120.0%

Management Accounting Basis: Sales / GPM (2024 vs 2025)

- Domestic – Insecticides & Repellents : Shipments are proceeding smoothly. Gross profit margin increased due to the effects of price revisions already implemented
- Domestic –Homecare products : Profitability improved for bath salts and oral hygiene products, partly due to initiatives implemented in the previous fiscal year.
- Overseas: There are variations depending on the area, but overall progress is steady.
There is no impact from tariffs at this point.
- General Environment and Sanitation Business : Continue stable growth.

Sales / GPM by Portfolio

(Unit: 0.1 B JPY)



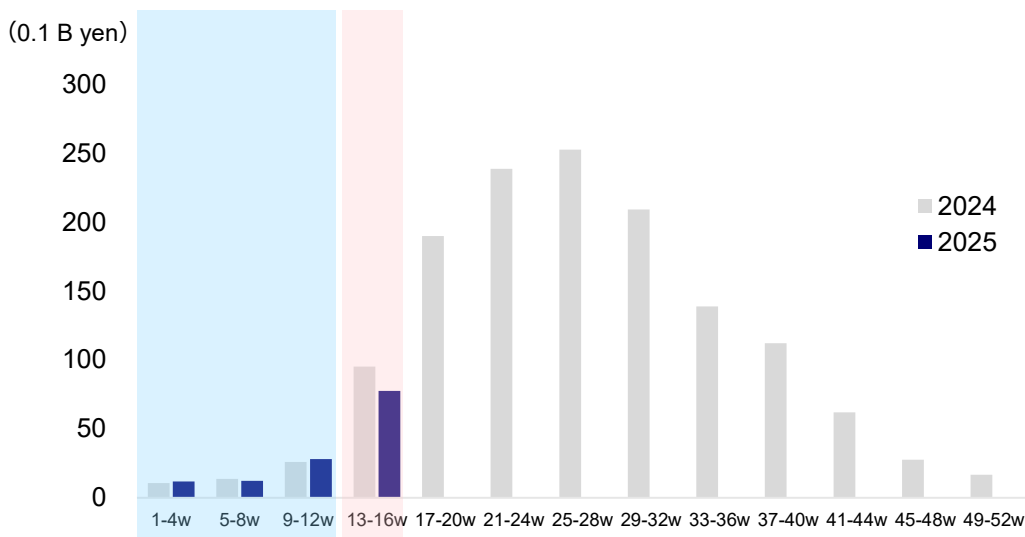
Domestic: Insecticides & Repellents Status Update

- Market : As of the end of March, the market was up 7% year on year, but the market size at the end of March accounted for only about 5% of the full-year total, and we will closely monitor the situation in April and beyond.
- Shipments: Products in the cockroach, nuisance insect, and insect repellent categories, including new products, contributed to sales.
- Gross profit margin improved due to changes in the sales mix.

Market Situation & Earth Group's Market Share as of end of the March

【 Market YoY growth 】 【 Earth Group's Market share 】

107.1% **61.7% (+2.5pt)**



Situation of Core new products



Hadamammo

【 vs. forecast 】

127%



Zerononite Jet
for annoying insects

【 vs. forecast 】

100%

Situation of Price Revisions (Total 125SKU)

【 vs. forecast 】

-170 M yen

Domestic: Homecare Products (Bath Salts) Status Update

- While the overall market at the end of March exceeded the previous year's figures, there were variations depending on the dosage form.
- “Onpo Dekamaru” and “Kikiyu” grew due to promotional effects.
- Shipments of “Bathclin” and “Bathroman” were strong, but sales at stores declined from the previous year.

Market Size &

Earth Group's Market Share - Trends

【 Market YoY growth 】

104.8%

【Earth Group's market share】

43.5% -1.3pt

Flagship products - shipment trends

• Bathclin/Bathroman



vs. forecast

103%

• Onpo



vs. forecast

104%

• Kikiyu



vs. forecast

113%

• BARTH



vs. forecast

121%

Domestic: Homecare Products (Mouthwash) Status Update

- The effects of strengthening promotions since last year and implementing product strategies targeting younger consumers are becoming apparent.
- In the second half of the year, we plan to implement brand renewal to the core brand “Mondahmin.”
- We will promote the new concept of ‘oral age care’ and aim to appeal to non-users of mouthwash who are interested in beauty and health.

Market Size &

Earth Group's Market Share - Trends

【 Market YoY growth 】

96.9%

【 Earth Corp's market share 】

18.8% +0.8pt

『Mondahmin』 Initiatives of brand renewal

- Launch of largest-ever TV commercial campaign by year-end.
- Promotion campaign to boost sales.
- SKU optimization in conjunction with renewal.



1987



2025 Autumn

Overseas – Status Update

ASEAN Core Area (Thailand・Vietnam)

【Thailand】

- Market share increased due to strengthened sales activities in MT and TT channels, and forecasts were achieved in both yen and local currency terms.

【Vietnam】

- Changes in sales structure and promotional effects fell short of expectations, and forecasts were not achieved in both yen and local currency terms.

ASEAN Expansion Area (Malaysia & Philippines)

【Malaysia】

- Strengthening campaigns and store promotions enabled us to achieve our forecasts in both yen and local currency terms.

【Philippines】

- Some products were out of stock, resulting in a shortfall in both yen and local currency terms in 1Q. We will Implement recovery measures going forward.

China

- Physical stores are performing well, but the launch of Insecticides & Repellents at major stores has been delayed, resulting in a shortfall in local currency terms.

Exports

- Saudi Arabia saw sales stagnate due to weather factors, but Taiwan and France performed well, resulting in increased revenue and the achievement of forecasts.

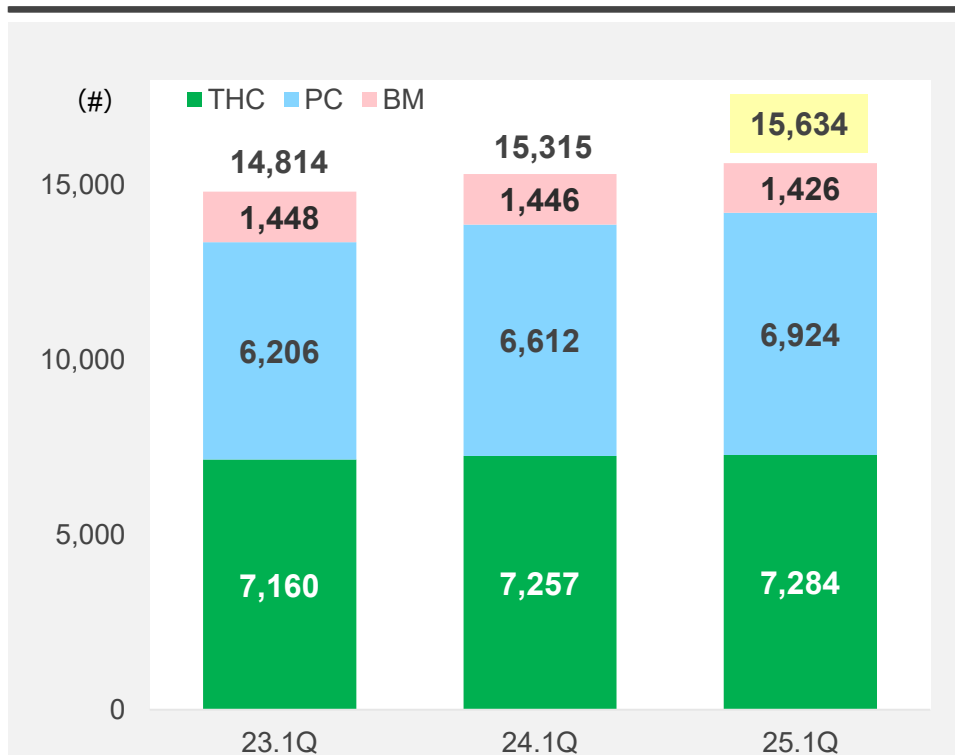
(Unit: 0.1 B JPY)



General Environment and Sanitation Business Status Update

- Due to external factors, Steady growth in the number of contracts & contract amounts, thanks to greater demand for hygiene control services leveraging Earth's expert knowledge and knowhow.

**General Environment and Sanitation Business –
Trend in Annual Contract Numbers**



Reasons behind this strong performance

External

- Reports of foreign material contamination and changes in domestic legislation have led to greater client interest for hygiene control solutions.
- Increased capex spending in the manufacturing industry; recovery in costs related to hygiene/sanitation.

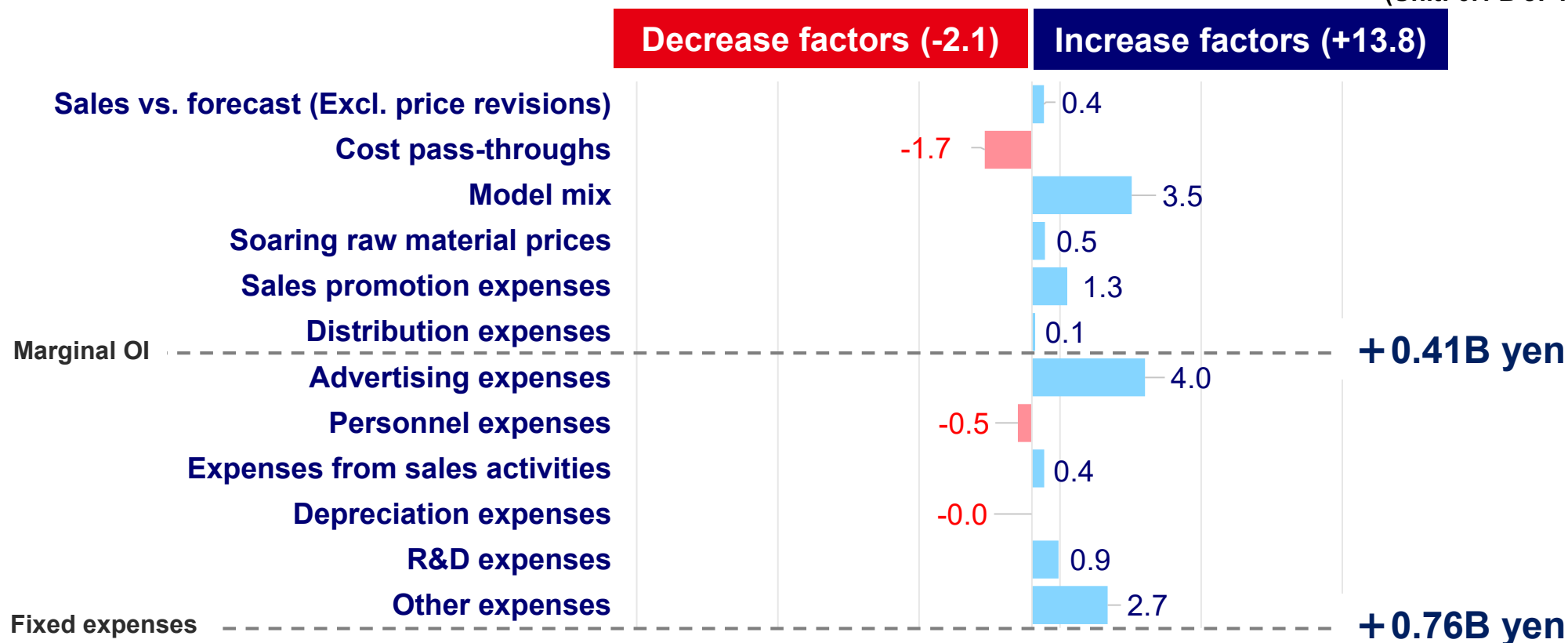
Internal

- Proactive investment toward the further development of expertise and technical R&D.
- Expand our testing facilities in the field of life sciences.
- Launch of AI-powered surveillance system.

Operating Income Change Factors (vs. Forecast)

- The effects of model mix are significant due to fluctuations in each business and changes in sales composition.
- The effects of price revision measures are below plan, and it is necessary to closely monitor the situation going forward.
- Operating income is significantly higher than forecast due to unutilized expense budgets as of the end of the 1Q, but we expect expenses to be utilized in the 2Q and beyond.

(Unit: 0.1 B JPY)



Progress of MA-T[®] business

Awarded the Minister's Prize for National Resilience

- MA-T[®] and Sirius Co., Ltd.'s “switleBODY body washing equipment” have been recognized for their contribution to infection prevention and hygiene maintenance in evacuation centers.



https://www.cao.go.jp/minister/2411_m_sakai/photo/2025_023.html

Developed a method for synthesizing biomethanol

- In collaboration with Osaka University and Daiwa House Industry, we have developed a method for synthesizing biomethanol from methane in biogas at ambient temperature and pressure with high conversion efficiency.
- This technology is expected to enable methanol synthesis from non-fossil-derived biogas, contributing to decarbonization.
- It also enables the miniaturization of methanol production equipment, leading to reductions in greenhouse gas emissions.

<https://corp.earth.jp/jp/news/2025/pdf/20250424-04.pdf>

Exclusive agreement with Anicom Insurance, Inc., the No. 1 pet insurance company

- An exclusive sales agreement has been concluded with Anicom Pafe, a group company of Anicom Insurance, Inc. the No. 1 pet insurance company in Japan, for the “MA-T[®] Oral Care Gel for Pets” utilizing MA-T[®].
- As a result, Anicom Pafe will exclusively sell the product at animal hospitals, pet shops, and other locations.



<https://corp.earth.jp/jp/news/2025/pdf/20250424-03.pdf>

Exhibiting at the Osaka-Kansai Expo

- The Japan MA-T Industry Association will exhibit at the “Future Healthcare” zone of the “Osaka Healthcare Pavilion.” Through pet oral gels, mouthwash, and shower gates developed by member companies, visitors can experience MA-T[®] firsthand.



<https://corp.earth.jp/jp/news/2025/pdf/20250424-05.pdf>



■ Purpose

- In 2017, we entered into a capital and business alliance to collaborate on sales and marketing activities and product development in the gardening supplies market.
- We have positioned gardening supplies as a growth challenge area in our domestic business, and by flexibly utilizing the management resources of both companies, we aim to achieve further growth.

■ About PROTOLEAF, Inc.

- Business: Manufacture, wholesale, and retail of gardening supplies, as well as landscaping design, construction, and management.
- Results for the fiscal year ended June 2024: Sales of 3,863 million yen, operating income of 132 million yen.
- Highly recognized in the market for horticultural potting soil.

■ Recognition of extraordinary income

- Recorded 349 million yen on the step acquisition in connection with the additional acquisition of shares in the company.

2025: Forecast Highlights

- No change from figures announced on February 13, 2025
- While fixed costs are expected to increase mainly due to temporary expenses associated with structural reforms, personnel expenses, and advertising and promotion expenses, operating income is expected to exceed the previous period due to increased earning power.

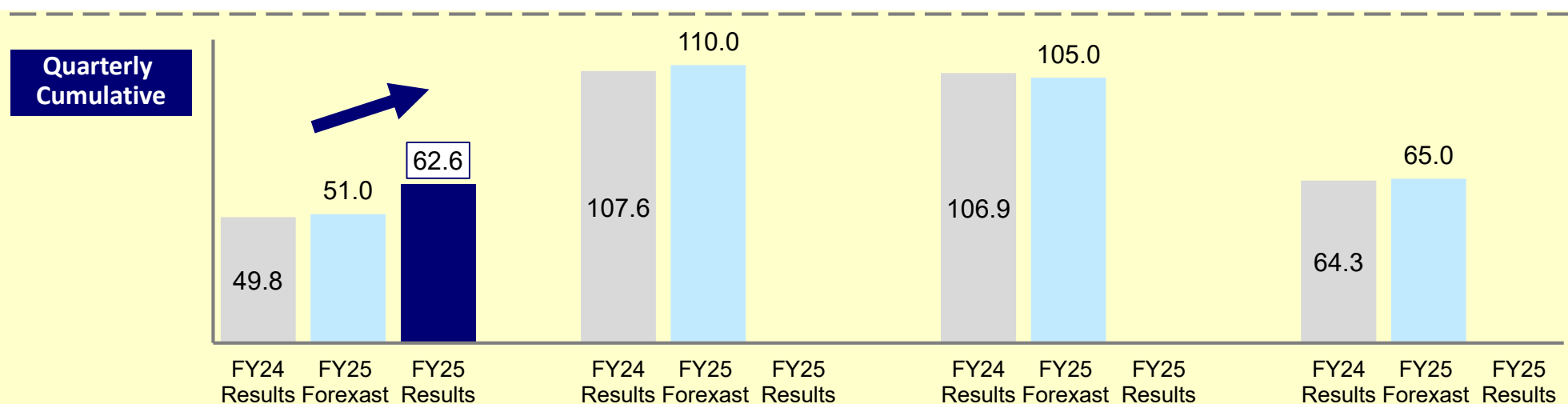
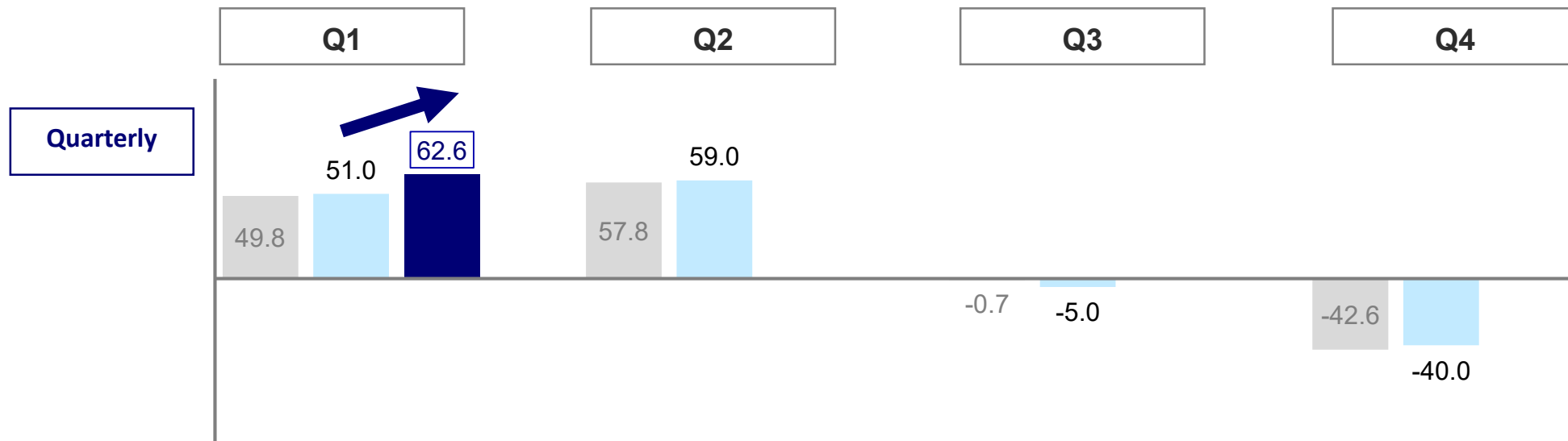
(Unit: 0.1 B JPY)

	2025 Forecast	Highlights	2024 Results
Sales	1,750	<ul style="list-style-type: none"> • Achieve the MTBP target 1 year ahead of schedule. 	1,692
Gross Profit	723.0	<ul style="list-style-type: none"> • Price revisions to contribute to profitability improvement. • Impact of higher raw material prices is expected to be limited compared to previous years. 	689.6
SG&A Expenses	658.0	<ul style="list-style-type: none"> • +1.5 B yen vs. 2024 in advertising expenses in order to increase WTP. • Expect 1.5 B yen in one-off expenses including structural reform expenses. 	625.4
Operating Income	65.0	<ul style="list-style-type: none"> • Aim for same level of operating Income as of 2024, while having one-off expenses & higher expenses toward future growth. 	64.2
Net Income attributable to owners of parent	43.0	<ul style="list-style-type: none"> • Conservative non-operating income/expenses forecast. • Don't expect any significant extraordinary income/loss items. 	34.7
ROE	6.2%	<ul style="list-style-type: none"> • Expect a +1.1pt improvement vs. 2024. • Expect strong results vs. the MTBP targets. 	5.1%

APPENDIX.

Progress Vs. OI Target (Quarterly/Cumulative)

(Unit: 0.1 billion JPY)



Earth Group's Medium-to-long-term Concept

SLOGAN
Our Group Working Together
Toward a Bright Tomorrow for EARTH



2021 2022 2023 2024 2025 2026 2027 2028 ...

COMPASS 2023

COMPASS 2026

Next MTBP

Transform the earnings structure & build a framework

Drive sales: Overseas

Drive revenue: Domestic

Expand Profit
Foundation in
Asia

Generate Cost
Synergies

ESG / Open
Innovation

Reform
Corporate
Compass &
Infrastructure

Grow
market
share

Cultivate
markets

Review
businesses

Shift the
business
portfolio

Optimize
release
allocation

Enhance global expansion

Nurture a second revenue
pillar after Insecticides &
Repellents

Build a foundation: Group

Enhance oversight of
Overseas/Group companies

Enhance M&A capabilities

Enhance investment
profitability

Build a
foundation for
diverse business
development













Group
restructuring &
enhanced profit
structure

Maximize Group
sales & profits

Operating Income
Margin

Business Portfolio Targets

- Leverage the 4 pillars of our operations in Japan, Overseas, the General Environment and Sanitation Business, and MA-T to grow profits.

Japan	Overseas	General Environment and Sanitation Business	MA-T
Minimize seasonality effects to secure core profit for our business	Overseas business as a growth driver with a special focus on ASEAN	Secure steady profits	Develop a new business immune to seasonality factors
 Maintain No.1 market share (Insecticides & repellents, bath salts)  Secure profits in household products • Mouthwashes & air fresheners • Masks for household use  New growth categories • Gardening supplies • Pet supplies	 Achieve No.2 position in the global market for insecticides & repellents.  Expand operations with a focus on 24 countries  Nurture global brands: • Insecticides & repellents • Oral care • Air fresheners	 Put in place 3 pillars of technical expertise, training, and specialization  Improve quality control support service through environmental doctors  Expand services to new domains and build a business foundation for sustained growth	 Secure stable profits in the liquid solutions business  Build business model through license PF  Real-world application of MA-T® as a technology capable of helping solve social issues
【Main initiatives in FY2025】 <ul style="list-style-type: none"> • Price revision for one of our core profitability lineups: Earth-no-mat. • Increase advertising spend and proactively carry out marketing initiatives to improve WTP. 	【Main initiatives in FY2025】 <ul style="list-style-type: none"> • Strategy to capture the Top 15 accounts in each country. • Expand shipments of insecticides & repellents brands. (aerosols, insect repellents) • Grow touchpoints with government agencies. 	【Main initiatives in FY2025】 <ul style="list-style-type: none"> • Aim for 70% of sales to come from annual contracts. • Enhance technical R&D and human resources training with the Saito General Research Institute as a main base. 	【Main initiatives in FY2025】 <ul style="list-style-type: none"> • Brand awareness campaign at Expo 2025 Osaka, Kansai, Japan to promote real-world implementations of MA-T.

Health management initiatives

- We consider employee health management to be an important management issue and have organized a cross-departmental team.
- Based on a strategic map, we implement measures while verifying KPIs and follow up on employee health.

- Recognized as a White 500 Company for five consecutive years in the 2025 Health Management Excellence Program.



- Selected for the first time as a Health Management Stock 2025.



[Released on March 11, 2025](#)

[健康経営に特に優れた企業として「健康経営銘柄2025」に初選定！「健康経営優良法人～ホワイト500～」にも5年連続で認定\(Only available Japanese\)](#)



アース製薬

Supplementary Materials: FY12/2025 1Q Results

Consolidated: Statement of Income



(Unit : million JPY)

	1Q FY24	1Q FY25	1Q FY25	VS YoY		vs.FCT	VS	FY12/25	Progress
	Results	Forecast	Results	+/-	YoY	+/-	FCT	Forecast	Ratio
Sales	42,049	44,850	44,782	2,732	106.5%	- 67	99.8%	175,000	25.6%
Cost of sales	23,856	25,350	24,955	1,098	104.6%	- 394	98.4%	102,700	24.3%
Gross profit	18,192	19,550	19,826	1,633	109.0%	276	101.4%	72,300	27.4%
SG&A expenses	13,214	14,450	13,556	342	102.6%	- 893	93.8%	65,800	20.6%
Operating profit	4,978	5,100	6,269	1,291	125.9%	1,169	122.9%	6,500	96.5%
Non-operating income	182	400	138	- 43	75.9%	- 261	34.6%	850	16.3%
Non-operating expenses	12	80	248	236	2060.7%	168	310.4%	250	99.3%
Ordinary profit	5,148	5,420	6,159	1,010	119.6%	739	113.6%	7,100	86.8%
Extraordinary income	4	1	349	345	7283.4%	348	23321.5%	0	
Extraordinary losses	4	0	4	0	95.6%	4		370	1.2%
Net income before income taxes	5,149	5,418	6,505	1,356	126.3%	1,086	120.1%	6,730	96.7%
Income taxes	1,543	1,432	1,770	226	114.7%	337	123.6%	2,085	84.9%
Net income	3,605	3,986	4,735	1,129	131.3%	748	118.8%	4,644	101.9%
Net income attributable to non-controlling interests	75	86	57	- 18	75.1%	- 29	66.1%	344	16.5%
Net income attributable to owners of parent	3,530	3,900	4,678	1,148	132.5%	778	120.0%	4,300	108.8%
Gross profit ratio	43.3%	43.6%	44.3%	1.0pt		0.7pt		41.3%	
Operating income ratio	11.8%	11.4%	14.0%	2.2pt		2.6pt		3.7%	
Net income before income t	12.2%	12.1%	14.5%	2.3pt		2.4pt		3.8%	

Consolidated: Sales by Segment



(Unit : million JPY)

	1Q FY24 Results	1Q FY25 Forecast	1Q FY25 Results	VS YoY +/-	YoY	vs.FCT +/-	VS FCT	FY12/25 Forecast	Progress Ratio
Insecticides & Repellents	20,509	21,247	21,766	1,256	106.1%	518	102.4%	71,362	30.5%
Oral hygiene products	1,722	2,013	1,888	165	109.6%	- 124	93.8%	9,231	20.5%
Bath salts	5,772	5,921	6,127	354	106.1%	205	103.5%	25,615	23.9%
Other homecare products	7,893	8,188	7,801	- 91	98.8%	- 386	95.3%	34,298	22.7%
Homecare products	15,388	16,122	15,817	428	102.8%	- 305	98.1%	69,145	22.9%
Pet products & others	2,909	3,292	3,081	172	105.9%	- 210	93.6%	12,586	24.5%
Household products business subtotal	38,807	40,662	40,665	1,857	104.8%	3	100.0%	153,094	26.6%
General environment & sanitation business subtotal	7,125	7,128	7,729	603	108.5%	600	108.4%	31,500	24.5%
Total sales include internal sales	45,933	47,790	48,394	2,461	105.4%	603	101.3%	184,594	26.2%
(Adjustments)	- 3,883	- 2,940	- 3,612	271		- 671		- 9,594	
Total sales	42,049	44,850	44,782	2,732	106.5%	- 67	99.8%	175,000	25.6%

(Composition ratio)

Insecticides & Repellents	44.7%	44.5%	45.0%	0.3pt		0.5pt		38.7%
Homecare products	33.5%	33.7%	32.7%	- 0.8pt		- 1.1pt		37.5%
Pet products & others	6.3%	6.9%	6.4%	0.0pt		- 0.5pt		6.8%
Household products business	84.5%	85.1%	84.0%	- 0.5pt		- 1.1pt		82.9%
General environment & sanitation business	15.5%	14.9%	16.0%	0.5pt		1.1pt		17.1%

Consolidated: SG&A Expenses

(Unit : million JPY)

	1Q FY24 Results	1Q FY25 Forecast	1Q FY25 Results	VS YoY +/-	YoY	vs.FCT +/-	vs.FCT	FY12/25 Progress Forecast Ratio
Personal expenses	5,539	5,738	5,788	249	104.5%	50	100.9%	23,278 24.9%
Shipping costs	1,027	1,105	1,135	108	110.5%	30	102.7%	5,062 22.4%
Strage costs	690	730	688	- 2	99.7%	- 42	94.2%	2,960 23.2%
Advertising costs	988	1,297	896	- 91	90.7%	- 400	69.1%	10,496 8.5%
Sales promotion expenses	171	369	244	73	142.7%	- 124	66.1%	1,230 19.8%
R&D expenses	722	857	763	40	105.7%	- 93	89.0%	3,669 20.8%
Depreciation expenses	477	482	482	5	101.0%	0	100.0%	1,968 24.5%
Goodwill amortization	34	31	31	- 3	91.2%	0	100.0%	124 25.0%
Travel&transportation expenses	341	403	347	5	101.8%	- 56	86.1%	1,770 19.6%
Entertainment expenses	171	158	170	- 1	99.4%	11	107.6%	838 20.3%
Comission paid	382	490	405	23	106.0%	- 84	82.7%	2,015 20.1%
Sales comission	319	311	321	1	100.6%	9	103.2%	1,206 26.6%
Miscellaneous expenses	128	213	133	4	103.9%	- 80	62.4%	1,443 9.2%
Others	2,225	2,266	2,153	- 69	96.8%	- 114	95.0%	9,741 22.1%
Total	13,214	14,450	13,556	342	102.6%	- 893	93.8%	65,800 20.6%

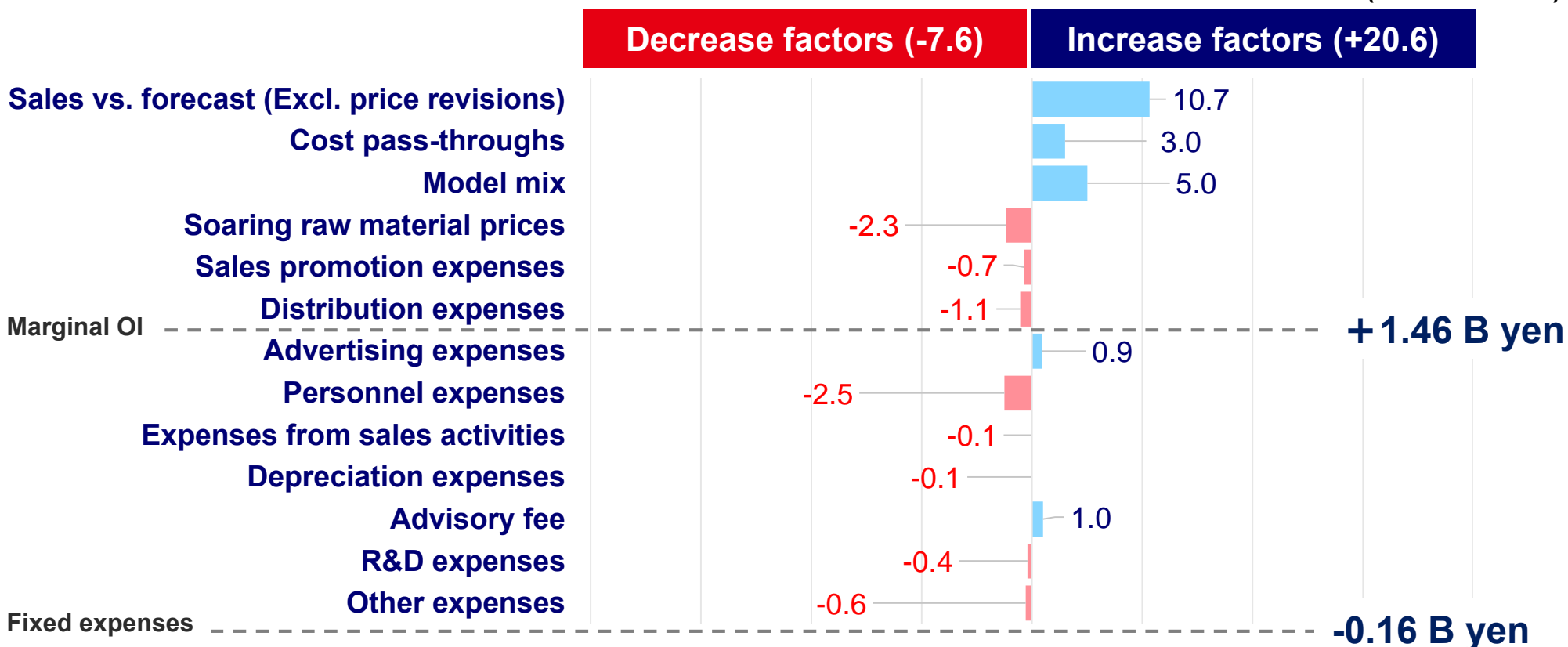
(Composition ratio)

Personal expenses ratio	13.2%	12.8%	12.9%	- 0.2pt	0.1pt	14.1%
Advertising costs ratio	2.3%	2.9%	2.0%	- 0.3pt	- 0.9pt	6.4%
R&D expenses ratio	1.7%	1.9%	1.7%	- 0.0pt	- 0.2pt	2.2%

Operating Income Change Factors (YoY)

- The increase in revenue was mainly due to the positive impact of sales growth in Insecticides & Repellents and the shift toward high-priced products.
- Despite efforts to reduce costs, the impact of rising raw material prices persisted, but this was offset by the effects of price revisions.
- Promote the allocation of advertising expenses based on measures.

(Unit: 0.1 B JPY)



Overview of Group Companies' Business Performance



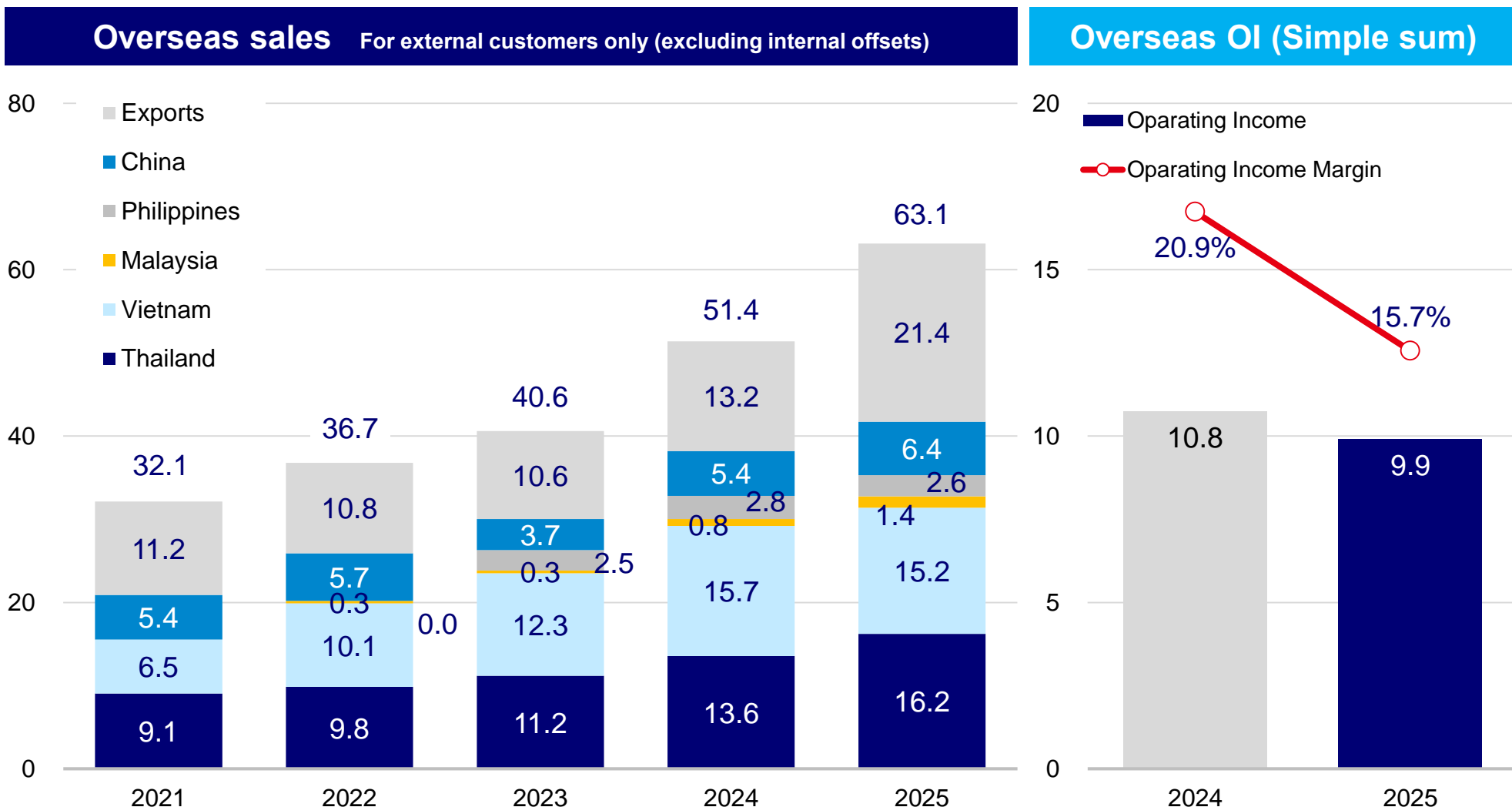
(Unit : million JPY)

Earth Corporation				BATHCLIN Corporation				Hakugen Earth Co., Ltd.				Earth Pet Co., Ltd.			
FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q			
Results Forecast Results				Results Forecast Results				Results Forecast Results				Results Forecast Results			
Sales	23,672	25,070	25,242	3,373	3,361	3,348		3,649	4,148	3,828		1,688	1,773	1,655	
Gross profit	10,392	11,363	11,847	1,233	1,217	1,213		1,189	1,417	1,249		611	595	523	
Operatig income	4,054	4,392	5,578	- 66	- 34	- 2		60	125	1		45	- 9	- 101	
Earth(Thailand)Co.,Ltd.				Earth Corporation Vietnam				EARTH HOME PRODUCTS (MALAYSIA)				EARTH HOMECARE PRODUCTS (PHILIPPINES)			
FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q			
Results Forecast Results				Results Forecast Results				Results Forecast Results				Results Forecast Results			
Sales	2,070	2,133	2,374	1,698	1,707	1,642		81	113	138		278	259	255	
Gross profit	687	702	736	695	671	598		16	27	49		152	132	116	
Operatig income	304	288	308	217	127	64		- 38	- 41	- 15		60	0	- 23	
Earth Corporation (Shanghai)				Earth Corporation (Tianjin)				Earth Corporation (Suzhou)				Earth Environmental Service Co.,Ltd.			
FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q				FY24.1Q FY25.1Q FY25.1Q			
Results Forecast Results				Results Forecast Results				Results Forecast Results				Results Forecast Results			
Sales	538	872	636	1,277	1,032	1,214		476	310	328		7,125	7,128	7,729	
Gross profit	235	345	276	195	154	222		67	76	80		2,859	2,894	3,055	
Operatig income	114	154	171	104	60	136		30	35	42		290	125	212	

Overseas Results

(FY21-25 1Q cumulative total results)

(Unit: 0.1 billion JPY)



Consolidated: Balance Sheet

(Unit : million JPY)

		End of 1Q FY24	End of 1Q FY25	Final comparison +/-	End of FY24	vs FY24 +/-
Current assets	Cash & deposits	14,604	15,487	883	17,007	- 1,520
	Trade receivable	34,871	34,936	65	25,521	9,414
	Inventories	33,536	35,230	1,693	29,885	5,344
	Others	2,804	3,865	1,061	2,752	1,112
Non-current assets	Property, plant & equipment	31,554	29,388	- 2,166	31,443	- 2,055
	Intangible assets	8,738	7,670	- 1,068	7,428	242
	Investments & other assets	18,876	22,008	3,131	21,690	317
Total assets		144,986	148,587	3,600	135,636	12,951
Current liabilities	Trade payables	37,699	36,732	- 967	32,667	4,064
	Short-term borrowings	14,000	15,390	1,390	5,000	10,390
	Others	16,963	16,581	- 381	20,210	- 3,628
Non-current liabilities	Long-term borrowings	0	261	261	0	261
	Others	2,731	3,754	1,022	3,105	648
Total liabilities		71,394	72,720	1,325	60,983	11,736
Net assets	Total shareholders' equity	62,335	62,645	309	60,578	2,067
	Total accumulated other comprehensive income	5,916	7,423	1,507	8,287	- 864
	Non-controlling interests	5,340	5,798	458	5,786	11
Total net assets		73,591	75,867	2,275	74,652	1,214

Consolidated: Capital expenditure, Depreciation expenses

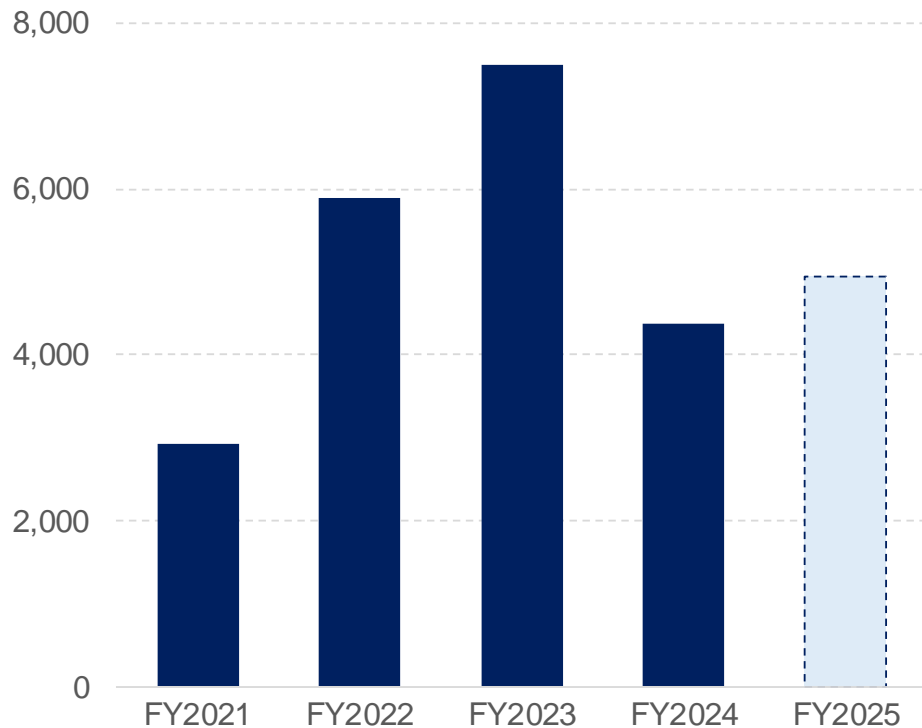


(Unit : million JPY)

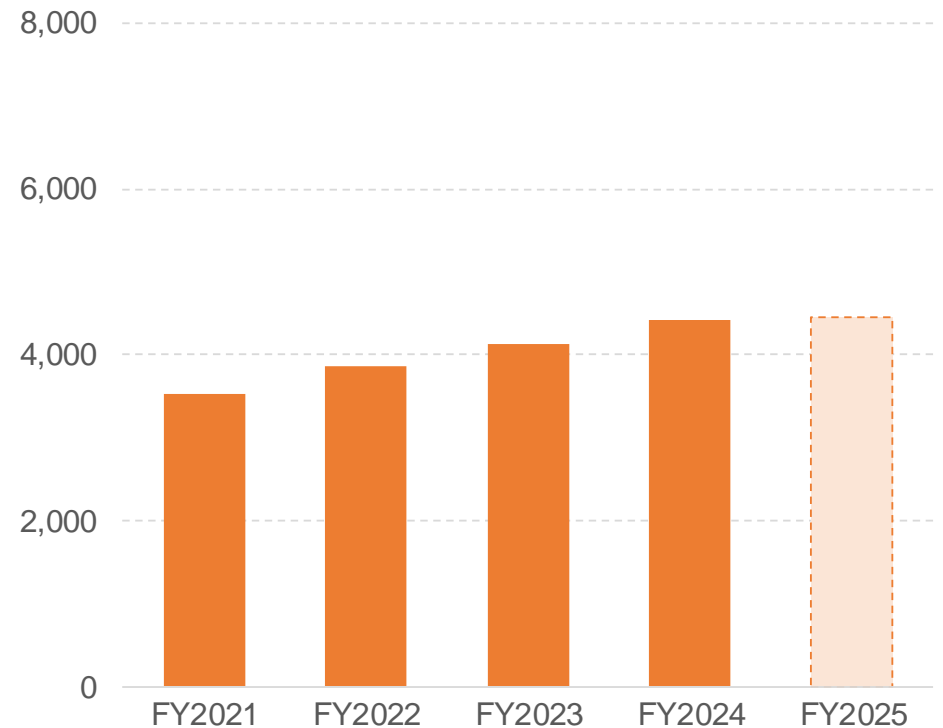
	FY2021 Results	FY2022 Results	FY2023 Results	FY2024 Results	FY2025 Forecast
CAPEX	2,928	5,878	7,504	4,376	4,952

	FY2021 Results	FY2022 Results	FY2023 Results	FY2024 Results	FY2025 Forecast
Depreciation	3,537	3,853	4,118	4,424	4,452

CAPEX



Depreciation

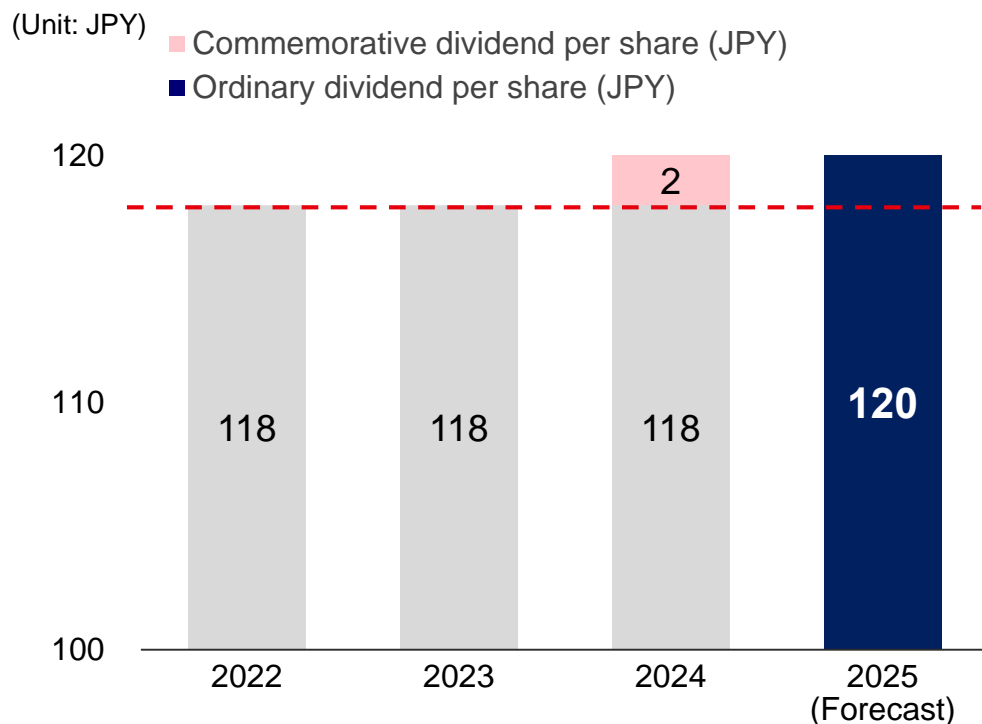


Shareholder Returns

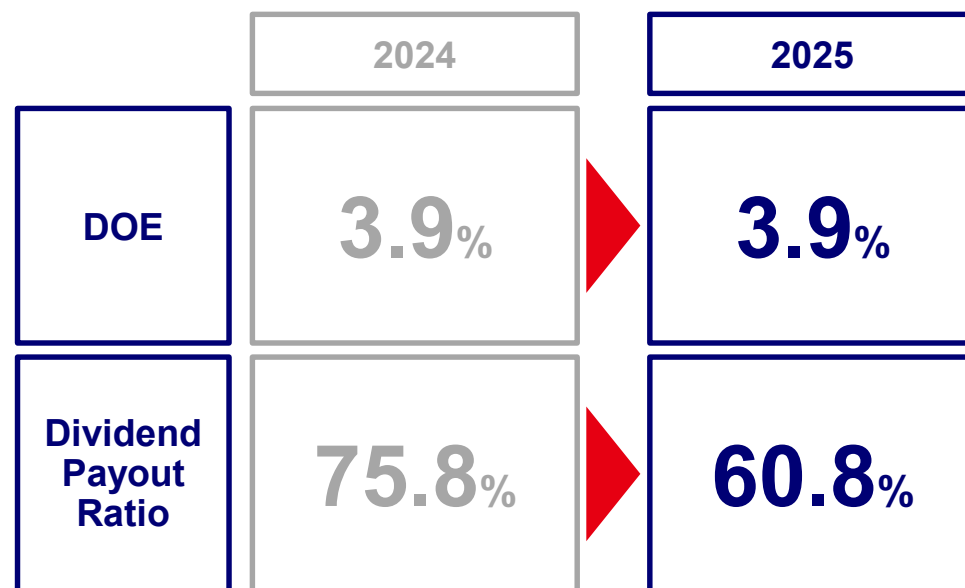
【Shareholder Returns Policy】

- Earth corporation is committed to the distribution of stable dividends and will consider dividend raises and share buybacks in a flexible manner comports with company results and retained earnings.
- 2025: We are guiding for a **2 JPY increase** in the dividend per share to **120 JPY/share**.

Dividend per Share over time



Dividend-related KPIs





This presentation contains forward-looking statements and financial results forecasts. These forward-looking statements and financial results forecasts were formulated on the basis of company assumptions based on the information available.

These statements and forecasts are subject to risks and uncertainties that could cause actual results to differ materially from those described.